PUNYASHLOK AHILYADEVI HOLKAR SOLAPUR UNIVERSITY, SOLAPUR

EXAM OF 2026

SEMESTER PATTERN EXAMINATION

COLLEGE AND UNIVERSITY CAMPUS

FINAL PROGRAM OF MASTER OF BUSINESS ADMINISTRATION (M.B.A.)

SEMESTER–I TO IV OCT./NOV-2026 EXAMINATION

1. Students should see their Seat No's. And Name in the Name list and mistakes if any should be communicate to this office immediately. All candidates are requested to confirm their Examinations Seat Numbers as well as place of examination on the Notice Board of the University/Colleges mentioned below at least two days before the date of Examination. The candidate should write correct Seat No. on each answer Book. If candidate writes wrong Seat No.on answer Book the performance of said subject will not be considered.

2. Candidates for the M.Com. Part – I & II Examination are requested to be in attendance **FIFTEEN MINUTES** before the time starting of the first paper and **TEN MINUTES** before the time starting of the each subsequent paper. They are forbidden to take any book or paper along with them in to the Examination Hall.

3. **Important Note:** Code Numbers given in the Bracket are Computer Code of respective Subjects, Students should mention these Code Numbers on Answer Books with Name of the Subject. Also write these Code Numbers on JSR(Junior Supervisor Report)and related documents.

4. All the Candidates are asked to follow the timely instructions given by University in accordance with the examinations methodology.

The Centers & Places of Examinations will be as under.

Sr.No.	Center	College Abbreviation	Place
1	Solapur	DBF	D.B.F. Dayanand College of Arts & Science
2		BMIT	Brahmdevdada Mane Institute of Technology
3		PAHSUS	Punyashlok Ahilyadevi Holkar Solapur University, Solapur
4	Pandharpur	COEP	SVERI College of Engineering, Pandharpur

M.B.A.Sem–I(w.e.f.June.2020) (CBCS Pattern-2020)		
Date & Day	**Sr. No.**	**Subject** **Time: 11:00 a.m. to 02:00a.m (80 Mark)**
Friday 23/12/2026	1	Principles of Management (20407101)
Saturday 24/12/2026	2	Financial Accounting (20407102)
Monday 28/12/2026	3	Managerial Economics (20407103)
Tuesday 29/12/2026	4	Organizational Behavior (20407104)
Wednesday 30/12/2026	5	Business Statistics (૨૦૪૦૭૧૦૫)
Thursday 31/12/2026	6	Computer Operations and Management (20407107)
Friday 01/01/2027	7	Disaster Management (20407109)
Saturday 02/01/2027	8	Business Law (20407108)
Monday 04/01/2027	9	Banking Operations & Services (20407110)
Tuesday 05/01/2027	10	Enhancing Business Communication Skills (20407106)

M.B.A.Sem–II(w.e.f.June.2020) (CBCS Pattern-2020)		
Date&Day	**Sr. No.**	**Subject** **Time: 3:00p.m.to 6:00p.m**
Wednesday 25/11/2026	11	Marketing Management (20407201)
Thursday 26/11/2026	12	Financial Management (20407202)
Friday 27/11/2026	13	Human Resource Management (20407203)
Saturday 28/11/2026	14	Production Management and Operational Research (20407204)
Monday 30/11/2026	15	Research Methodology (20407205)
Tuesday 01/12/2026	16	Event Management (20407207)
Wednesday 02/12/2026	17	Hospitality& Tourism Management (20407208)
Thursday 03/12/2026	18	Logistics and Supply Chain Management (20407209)
Friday 04/12/2026	19	Employability Skills (20407206)
Saturday 05/12/2026	20	Digital Business (20407210)

M.B.A.Sem–III (w.e.f.June.2021) (CBCSPattern-2020)		
Date&Day	**Sr. No.**	**Subject** **Time: 03:00p.m. to 6:00p.m (80 Mark)**
Monday 07/12/2026	21	Strategic Management (20407301)
Tuesday 08/12/2026	22	Management Accounting (20407302)
Wednesday 09/12/2026	23	**Marketing Management** Brand Management (20407305)
Thursday 10/12/2026	24	**Banking Management** Banking Operations Management (20407317)
	25	**Production and Materials Management** Purchasing and Inventory Management (20407311)
	26	**International l Business Management** International Business Environment (20407315)
	27	**Agriculture &Co-operative Management** Fundamentals of Agriculture & Co-operative Management (20407321)
Friday 11/12/2026	28	**Financial Management** Corporate Tax Management (20407307)
Saturday 12/12/2026	29	**Tourism and Hospitality Management** Fundamentals of Hospitality Management (20407309)
	30	**System Management** Management Information System (20407319)
Monday 14/12/2026	31	**Human Resource Management** Strategic Human Resource Management(20407313)
Tuesday 15/12/2026	32	**Entrepreneurship Development** (20407303)
Wednesday 16/12/2026	33	**Marketing Management** Sales and Distribution Management (20407306)
Thursday 17/12/2026	34	**Banking Management** Indian Banking Structure (20407318)
	35	**Production and Materials Management** Logistics and Supply Chain Management (20407312)
	36	**International Business Management** Export policy, Procedures and Document (20407316)
	37	**Agriculture & Co-operative Management** Agriculture Marketing (20407322)
Friday 18/12/2026	38	**Financial Management** Financial Decision Analysis (20407308)
Saturday 19/12/2026	39	**Tourism and Hospitality Management** Tourism and Travel Management (20407310) **System Management**
Monday 21/12/2026	40	ERP and SPD (20407320)
Tuesday 22/12/2026	41	**Human Resource Management** Human Resource Initiatives (20407314)

M.B.A.Sem–IV (w.e.f.June.2021) (CBCS Pattern-2020)		
Date&Day	**Sr. No.**	**Subject** **Time:11:00a.m.to2:00p.m (80 Mark)**
Wednesday 25/11/2026	42	Business Ethics &Corporate Governance (20407401)
Thursday 26/11/2026	43	Total Quality Management(20407402)
Friday 27/11/2026	44	**Marketing Management** Integrated Marketing Communications& Digital Marketing (20407403)
Saturday 28/11/2026	45	**Financial Management** Financial System of India, Markets& Service (20407406)
Monday 30/11/2026	46 47 48 49	**Production and Materials Management** Industrial Engineering (20407412) **International Business Management** International Marketing(20407418) **Banking Management** E-Banking(20407421) **Agriculture& Co-operative Management** Agricultural Production Management(20407427)
Tuesday 01/12/2026	50	**Human Resource Management** Industrial Relations and Labor Laws (20407415)
Wednesday 02/12/2026	51 52	**Tourism and Hospitality Management** Accommodation Management(20407409) **System Management** Relational Database Management System (20407424)
Thursday 03/12/2026	53	**Marketing Management** Services and Retail Marketing(20407404)
Friday 04/12/2026	54	**Financial Management** Investment Management(20407407)
Saturday 05/12/2026	55 56 57 58	**Production and Materials Management** Quality Management(20407413) **International Business Management** EXIM Management(20407419) **Banking Management** Marketing of FinancialServices(20407422) **Agriculture& Co-operative Management** Agro-Processing Industries&Rural Industrialization(20407428)
Monday 07/12/2026	59	**Human Resource Management** Competence based HRM.(20407416)
Tuesday 08/12/2026	60	**System Management** Security And Control Information System(20407425)

Wednesday 09/12/2026	61	**Tourism and Hospitality Management** Facility and Security Management (20407410)
Thursday 10/12/2026	62	**Marketing Management** International Marketing (20407405)
Friday 11/12/2026	63	**Financial Management** International Finance (20407408)
Saturday 12/12/2026	64	**Production and Materials Management** World Class Manufacturing (20407414)
	65	**International Business Management** Internationals Logistics (20407420)
	66	**Banking Management** Retail & Universal Banking (20407423)
	67	**Agriculture& Co-operative Management** International Trade and Agriculture (20407429)
Monday 14/12/2026	68	**Human Resource Management** International Human Resource Management (20407417)
Tuesday 15/12/2026	69	**Tourism and Hospitality Management** Hospitality and tourism Marketing. (20407411)
	70	**System Management** Programming Concepts and Practices (20407426)

Note:-

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2. The Viva-voce examination will take place after/before the commencement of the Examination. Due notice will be given by examiners on the notice board about the date, time and place of the examination and the order in which candidates are to be present. Candidates are requested to remain present at the time and place appointed for their Viva-voce Examination. Those who fail to present themselves at the appointed time and place will not be examined in Viva-voce.

3. The Examination Program is subject to change. If there is any change in the Examination programme, the University is not responsible for the loss or inconvenience caused to the candidates.

4. Candidate should write in **BLUE INK** only.

5. Cellular phone, Scientific Programmable Calculator, Pager & Digital Diary or any means, which can be used forum fair practice, are not allowed in the Examination hall.

6. Seating is made arrangement date-wise and subject-wise; therefore candidates are requested to see their seating arrangement one-day before the date of examination.

Pleasevisit-sus.ac.in

Sd/-
Director
Board of Examinations and Evaluation