



# PUNYASHLOK AHILYADEVI HOLKAR SOLAPUR UNIVERSITY, SOLAPUR

EXAM OF 2026

**SEMESTER PATTERN EXAMINATION**

**COLLEGE AND UNIVERSITY CAMPUS**

**FINAL PROGRAM OF MASTER OF BUSINESS ADMINISTRATION (M.B.A.)**

**SEMESTER-I TO IV MAR./APR-2026 EXAMINATION**

1. Students should see their Seat No's. And Name in the Name list and mistakes if any should be communicate to this office immediately. All candidates are requested to confirm their Examinations Seat Numbers as well as place of examination on the Notice Board of the University/Colleges mentioned below at least two days before the date of Examination. The candidate should write correct Seat No. on each answer Book. If candidate writes wrong Seat No.on answer Book the performance of said subject will not be considered.
2. Candidates for the M.Com. Part – I & II Examination are requested to be in attendance **FIFTEEN MINUTES** before the time starting of the first paper and **TEN MINUTES** before the time starting of the each subsequent paper. They are forbidden to take any book or paper along with them in to the Examination Hall.
3. **Important Note:** Code Numbers given in the Bracket are Computer Code of respective Subjects, Students should mention these Code Numbers on Answer Books with Name of the Subject. Also write these Code Numbers on JSR(Junior Supervisor Report)and related documents.
4. All the Candidates are asked to follow the timely instructions given by University in accordance with the examinations methodology.

**The Centers & Places of Examinations will be as under.**

Sr.No.	Center	College Abbreviation	Place
1	Solapur	DBF	D.B.F. Dayanand College of Arts & Science
2		BMIT	Brahmdevdada Mane Institute of Technology
3		PAHSUS	Punyashlok Ahilyadevi Holkar Solapur University, Solapur
4	Pandharpur	COEP	SVERI College of Engineering, Pandharpur

**M.B.A.Sem-I(w.e.f.June.2020)**  
**(CBCS Pattern-2020)**

<b>Date &amp; Day</b>	<b>Sr. No.</b>	<b>Subject</b> <b>Time: 11:00 a.m. to 02:00a.m (80 Mark)</b>
<b>Saturday 16/05/2026</b>	1	Principles of Management (20407101)
<b>Monday 18/05/2026</b>	2	Financial Accounting (20407102)
<b>Tuesday 19/05/2026</b>	3	Managerial Economics (20407103)
<b>Wednesday 20/05/2026</b>	4	Organizational Behavior (20407104)
<b>Thursday 21/05/2026</b>	5	Business Statistics (20407105)
<b>Friday 22/05/2026</b>	6	Computer Operations and Management (20407107)
<b>Saturday 23/05/2026</b>	7	Disaster Management (20407109)
<b>Monday 25/05/2026</b>	8	Business Law (20407108)
<b>Tuesday 26/05/2026</b>	9	Banking Operations & Services (20407110)
<b>Wednesday 27/05/2026</b>	10	Enhancing Business Communication Skills (20407106)

**M.B.A.Sem-II(w.e.f.June.2020)**  
**(CBCS Pattern-2020)**

<b>Date&amp;Day</b>	<b>Sr. No.</b>	<b>Subject</b> <b>Time: 3:00p.m.to 6:00p.m</b>
<b>Thursday 16/04/2026</b>	11	Marketing Management (20407201)
<b>Friday 17/04/2026</b>	12	Financial Management (20407202)
<b>Saturday 18/04/2026</b>	13	Human Resource Management (20407203)
<b>Monday 20/04/2026</b>	14	Production Management and Operational Research (20407204)
<b>Tuesday 21/04/2026</b>	15	Research Methodology (20407205)
<b>Wednesday 22/04/2026</b>	16	Event Management (20407207)
<b>Thursday 23/04/2026</b>	17	Hospitality& Tourism Management (20407208)
<b>Friday 24/04/2026</b>	18	Logistics and Supply Chain Management (20407209)
<b>Saturday 25/04/2026</b>	19	Employability Skills (20407206)
<b>Monday 27/04/2026</b>	20	Digital Business (20407210)

<b><u>M.B.A.Sem-III (w.e.f.June.2021)</u></b> <b><u>(CBCSPattern-2020)</u></b>		
Date&Day	Sr. No.	Subject <b>Time: 03:00p.m. to 6:00p.m (80 Mark)</b>
<b>Tuesday 28/04/2026</b>	21	Strategic Management (20407301)
<b>Wednesday 29/04/2026</b>	22	Management Accounting (20407302)
<b>Thursday 30/04/2026</b>	23	<b>Marketing Management</b> Brand Management (20407305)
<b>Saturday 02/05/2026</b>	24	<b>Banking Management</b> Banking Operations Management (20407317)
	25	<b>Production and Materials Management</b> Purchasing and Inventory Management (20407311)
	26	<b>International I Business Management</b> International Business Environment (20407315)
	27	<b>Agriculture &amp; Co-operative Management</b> Fundamentals of Agriculture & Co-operative Management (20407321)
<b>Monday 04/05/2026</b>	28	<b>Financial Management</b> Corporate Tax Management (20407307)
<b>Tuesday 05/05/2026</b>	29	<b>Tourism and Hospitality Management</b> Fundamentals of Hospitality Management (20407309)
	30	<b>System Management</b> Management Information System (20407319)
<b>Wednesday 06/05/2026</b>	31	<b>Human Resource Management</b> Strategic Human Resource Management(20407313)
<b>Thursday 07/05/2026</b>	32	<b>Entrepreneurship Development (20407303)</b>
<b>Friday 08/05/2026</b>	33	<b>Marketing Management</b> Sales and Distribution Management (20407306)
<b>Saturday 09/05/2026</b>	34	<b>Banking Management</b> Indian Banking Structure (20407318)
	35	<b>Production and Materials Management</b> Logistics and Supply Chain Management (20407312)
	36	<b>International Business Management</b> Export policy, Procedures and Document (20407316)
	37	<b>Agriculture &amp; Co-operative Management</b> Agriculture Marketing (20407322)
<b>Monday 11/05/2026</b>	38	<b>Financial Management</b> Financial Decision Analysis (20407308)
<b>Tuesday 12/05/2026</b>	39	<b>Tourism and Hospitality Management</b> Tourism and Travel Management (20407310) <b>System Management</b>
<b>Wednesday 13/05/2026</b>	40	ERP and SPD (20407320)
<b>Thursday 14/05/2026</b>	41	<b>Human Resource Management</b> Human Resource Initiatives (20407314)

**M.B.A.Sem-IV (w.e.f.June.2021)**  
**(CBCS Pattern-2020)**

<b>Date&amp;Day</b>	<b>Sr. No.</b>	<b>Subject</b> <b>Time:11:00a.m.to2:00p.m (80 Mark)</b>
<b>Thursday 16/04/2026</b>	42	<b>Business Ethics &amp; Corporate Governance</b> (20407401)
<b>Friday 17/04/2026</b>	43	<b>Total Quality Management</b> (20407402)
<b>Saturday 18/04/2026</b>	44	<b>Marketing Management</b> Integrated Marketing Communications & Digital Marketing (20407403)
<b>Monday 20/04/2026</b>	45	<b>Financial Management</b> Financial System of India, Markets & Service (20407406)
<b>Tuesday 21/04/2026</b>	46	<b>Production and Materials Management</b> Industrial Engineering (20407412)
	47	<b>International Business Management</b> International Marketing(20407418)
	48	<b>Banking Management</b> E-Banking(20407421)
	49	<b>Agriculture &amp; Co-operative Management</b> Agricultural Production Management(20407427)
<b>Wednesday 22/04/2026</b>	50	<b>Human Resource Management</b> Industrial Relations and Labor Laws (20407415)
<b>Thursday 23/04/2026</b>	51	<b>Tourism and Hospitality Management</b> Accommodation Management(20407409)
	52	<b>System Management</b> Relational Database Management System (20407424)
<b>Friday 24/04/2026</b>	53	<b>Marketing Management</b> Services and Retail Marketing(20407404)
<b>Saturday 25/04/2026</b>	54	<b>Financial Management</b> Investment Management(20407407)
<b>Monday 27/04/2026</b>	55	<b>Production and Materials Management</b> Quality Management(20407413)
	56	<b>International Business Management</b> EXIM Management(20407419)
	57	<b>Banking Management</b> Marketing of Financial Services(20407422)
	58	<b>Agriculture &amp; Co-operative Management</b> Agro-Processing Industries & Rural Industrialization(20407428)
<b>Tuesday 28/04/2026</b>	59	<b>Human Resource Management</b> Competence based HRM.(20407416)
<b>Wednesday 29/04/2026</b>	60	<b>System Management</b> Security And Control Information System(20407425)

<b>Thursday 30/04/2026</b>	61	<b>Tourism and Hospitality Management</b> Facility and Security Management (20407410)
<b>Saturday 02/05/2026</b>	62	<b>Marketing Management</b> International Marketing (20407405)
<b>Monday 04/05/2026</b>	63	<b>Financial Management</b> International Finance (20407408)
<b>Tuesday 05/05/2026</b>	64	<b>Production and Materials Management</b> World Class Manufacturing (20407414)
	65	<b>International Business Management</b> Internationals Logistics (20407420)
	66	<b>Banking Management</b> Retail & Universal Banking (20407423)
	67	<b>Agriculture &amp; Co-operative Management</b> International Trade and Agriculture (20407429)
<b>Wednesday 06/05/2026</b>	68	<b>Human Resource Management</b> International Human Resource Management (20407417)
<b>Thursday 07/05/2026</b>	69	<b>Tourism and Hospitality Management</b> Hospitality and tourism Marketing. (20407411)
	70	<b>System Management</b> Programming Concepts and Practices (20407426)

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2. The Viva-voce examination will take place after/before the commencement of the Examination. Due notice will be given by examiners on the notice board about the date, time and place of the examination and the order in which candidates are to be present. Candidates are requested to remain present at the time and place appointed for their Viva-voce Examination. Those who fail to present themselves at the appointed time and place will not be examined in Viva-voce.
3. The Examination Program is subject to change. If there is any change in the Examination programme, the University is not responsible for the loss or inconvenience caused to the candidates.
4. Candidates should write in **BLUE INK** only.
5. Cellular phone, Scientific Programmable Calculator, Pager & Digital Diary or any means, which can be used for unfair practice, are not allowed in the Examination hall.
6. Seating is made arrangement date-wise and subject-wise; therefore candidates are requested to see their seating arrangement one-day before the date of examination.

Please visit [sus.ac.in](http://sus.ac.in)

Ref No.: PAHSUS/EXAM/TIME-TABLE/2026/452

Date: 24/03/2026

**Sd/-**  
**Director**  
**Board of Examinations and Evaluation**