# Solapur University, Solapur

B.Com.Part-I (Sem. I & II)

## **Revised Semester Pattern Syllabus**

# **Principles of Business Management**

## w.e.f. June 2013-14

Title of the course :- B.Com [Duration 3 years]

Medium of Instruction :- English / Marathi

Eligibility :- XII pass

\* Principles of Business Management [Compulsory Paper]

Semester Pattern Syllabus for B.Com-I, Semester-I & II [with effect from June 2013]

Lectures- 4 per week

Total Marks- 50

## Semester – I Course Inputs

| Unit No | Name of the Topic  | Details                                  | Lectures |
|---------|--------------------|--|----------|
| 1       | Business Manager & | Understanding the stakeholders of        | 12       |
|         | Management         | Business- Internal & External. Manager   |          |
|         | 3                  | and Management, Ten Commandments         |          |
|         |                    | of Business success by Graham Brooks,    |          |
|         |                    | Managerial Competencies- General         |          |
|         |                    | Management skills, specific management   |          |
|         |                    | skills. Charles Handy's 6 ways to obtain |          |
|         |                    | results- Force, rules and Procedures,    |          |
|         |                    | exchange, persuasion, ecology,           |          |
|         |                    | magnetism                                |          |
|         |                    |  |          |

<sup>\*</sup> Objective: The objective of this paper is to make students understand the conceptual frame work & Function of Management.

| 2 | Planning        | Planning:- Meaning, Process, types [in brief]- mission, objectives, strategies, policies, procedures, rules, programs, budget. Planning at different levels-corporate plan, business unit plan, departmental plans.                    |
|---|-----------------|--|
| 3 | Decision Making | Decision Making:- Meaning, Process, types- decision under certainty, uncertainty and risk, effective decision making, rationally in decision making, techniques of decision making.  |
| 4 | Organising      | Organising:- Meaning, Process, Authority and responsibility relationships, span of control. Organisation structures or design- Line, Line and Staff, functional, Matrix, Web, Virtual concepts of Centralization and decentralization. |

## Semester – II

| Unit No | Name of the Topic                        | Details   | Lectures |
|---------|--|---|----------|
| 5       | Motivation and Leadership                | A) Motivation:- Concept, Need, Motivating factors- Financial non-Financial.  B) Leadership:- Concept, Functions of a Leader, Traits and qualities of a leader, Leadership styles- Autocratic, Democratic, Laissez-faire.  |          |
| 6       | Effective Presentation and Communication | Effective presentation and communication:- Meaning of Communication, Process, Forms of Business writing- email, memo, letter, reports, Application / Roles of Business writing- to covey, to clarify information, to reflect information, to communicate seriousness, to hold people accountable. Essentials of effective presentation. |          |

| Management of Change and Careers in Management  Management of Change and Careers in Management  Management of Change:  Nature, Process of Planned Change, resistance to change.  B) Career Options in Management after graduation: - Courses in Management 1 & 2 years duration, Entrance examinations, admission process. Profile of notable Management institutions- IIMS, IIPM, Jampalal Bajai and other, Prospects in | 7 | Controlling | Controlling:- Concept and Process, effective control system, techniques of controlling.  |
|---|---|-------------|--|
| Management.   | 8 |             | Nature, Process of Planned Change, resistance to change.  B) Career Options in Management after graduation: - Courses in Management 1 & 2 years duration, Entrance examinations, admission process. Profile of notable Management institutions- IIMS, IIPM, Jamnalal Bajaj and other. Prospects in |

#### **Reference Books**

#### Unit No:- 1

1. The concise Handlook of Management a Practitioner's approach

- Jonathan T Scott, Atlantic publishers and distributors, New Delhi, reprint 2006.

2. Management Today Principles and Practice

Gene Burton and Manal Thakur- Tata
 MaGrow- Hill Publishing, New Delhi, 7<sup>th</sup> reprint,
 2005.

#### Unit No:- 2

3. Management

- Griffins- Aitabs Publication, New Delhi-2005.

4. A Global and Entrepreneurial Perspective

 Heinz Weihrich and Mark Cannice, Harold Koontz. Tata MaGrow-Hill Publishing Company, New Delhi 12<sup>th</sup> edition, 2008.

5. Management

- L.M.Prasad

### Unit No:- 3

6. Management

- Griffins- Aitab Publication

7. Introduction to Management

- ICFAI Center for Management research,

Hyderabad, 2<sup>nd</sup> edition 2007.

8. Management

- L.M.Prasad

### Unit No:- 4

9. Principles of Managment

- T. Ramasamy, Himalaya Publishing House,-Mumbai, 8<sup>th</sup> Edition, 2006.

10. Managment

- L. M. Prasad

### Unit No:- 5

11. Managment - Griffin, Aitbs Publishers, Delhi-2005

### Unit No:- 6

12. Principles of Managment - P.C. Tripathi & P.N. Reddy, Tata Mcgraw- Hill publishing company, New Delhi-2006.

## Unit No:- 7

13. The concise Handlook of Management - Jonathan T Scott, Atlantic publishers and distributors, New Delhi, reprint 2006.

### Unit No:- 8

14. Management theory & practice - C.B. Gupta, Sultan, Chand and sons, New Delhi, Fifteenth Edition-2010.